FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended February 28, 2006

Michigan Dept. of Treasury, Local Audit & Finance Division
496 (3-98). Formerly L-3147

AUDITING PRO Issue under P.A. 2 of 196									
Local Government Type	pe		Local Governme				Cour	ity hiawasse	•
City Township	⊠ Villa	ge U Other Opinion Date	Village of B		ntant Report	Submitted		IIIawa55e	
February 28, 200	06	March 28,		April 17	, 2006				
We have audited the prepared in accorda Reporting Format for Department of Treas	nce with or <i>Finan</i>	the Statemer	nts of the Gover	mmental Ac	counting St	andards (Board (G	ASB) and	the Uniform
We affirm that:									
1. We have complie	d with th	e Bulletin for t	the Audits of Lo	cal Units of	Governmen	t in Michig	gan as re	vised.	
2. We are certified ;	oublic ac	countants regi	istered to practic	ce in Michiga	ın.				
We further affirm the the report of comme				en disclosed	in the finan	cial stater	ņents, in	cluding th	e notes, or in
You must check the	applicat	le box for eac	h item below.						
☐ yes ☒ no 1.	Certain	component u	nits/funds/agend	cies of the lo	cal unit are	excluded	from the	e financial	statements.
☐ yes ☒ no 2.		are accumulate gs (P.A. 275 of	ed deficits in one f 1980).	e or more of	this unit's	unreserve	d fund b	alances/re	etained
∏ yes ⊠ no 3		are instances (as amended).	of non-complian	nce with the l	Jniform Acc	counting a	nd Budg	eting Act	(P.A. 2 of
☐ yes ☒ no 4.	es 🗵 no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.								
☐ yes ☒ no 5.	no 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).								
☐ yes ☒ no 6.	The loc	cal unit has be	en delinquent di	istributing ta	k revenues	that were	collecte	d for anot	her taxing
☐ yes ☒ no 7.	earned and the	pension bene	olated the Const fits (normal cost credits are more ir).	ts) in the cur	rent year.	If the plan	is more	than 100	% funded
☐ yes ☒ no 8.		cal unit uses cr MCL 129.241).	redit cards and t	has not adop	ted an app	licable po	licy as re	quired by	P.A. 266 of
☐ yes 🗵 no 9.	The loc	cal unit has not	t adopted an inv	vestment pol	icy as requi	ired by P.	4. 196 oi	1997 (M	CL 129.95).
We have enclose	ed the f	ollowing:				Enclose		To Be warded	Not Required
The letter of comm	ents and	recommenda	tions.			Х	İ		
Reports on individu	al federa	al financial ass	sistance progran	ns (program	audits).				Х
Single Audit Repor	ts (ASLG	⊌U).							Х
Certified Public Accou								· · · · · · · · · · · · · · · · · · ·	
Campbell, Kuste	rer & Co	., P.C.			City		State	Zip	
512 N. Lincoln, S	Suite 100), P.O. Box 68	6		Bay City		MI	487	07
Accountant Signature	KLLJ	Teles: C	n.D.C.						

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CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

March 28, 2006

To the Village Council Village of Byron Shiawassee County, Michigan

We have audited the accompanying financial statements of the governmental activities, business type activities and each major fund of Village of Byron, Shiawassee County, Michigan as of and for the year ended February 28, 2006, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Byron's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business type activities and each major fund of the Village of Byron, Shiawassee County, Michigan as of February 28, 2006, and the respective changes in financial position and cash flows where applicable, of these activities and funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Village's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Campbell, Kusterer & Co., P.C.

Certified Public Accountants

MANAGEMENT'S DISCUSSION AND ANALYSIS For the year ended February 28, 2006

The Management's Discussion and Analysis report of the Village of Byron covers the Village's financial performance during the year ended February 28, 2006.

FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at February 28, 2006, totaled \$474,633.69 for governmental activities and \$1,003,325.50 for business activities. Overall total capital assets remained approximately the same.

Overall revenues were \$355,952.20 (\$248,488.53 from governmental activities and \$107,463.67 from business-type activities). Governmental activities had a \$32,302.69 increase in net assets. Business-type activities had an increase in net assets of \$28,869.04.

Taxable value increased by approximately \$391,541.00.

We entered into a water contract payable for \$850,000.00 and received \$371,980.00 of the proceeds.

OVERVIEW OF FINANCIAL STATEMENTS

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Village and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental and business-type activities.

The remaining statements are fund financial statements, which focus on individual parts of the Village in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

ENTITY-WIDE FINANCIAL STATEMENTS

The entity-wide statements report information about the Village as a whole using accounting methods used by private companies. The statement of net assets includes all of the Village's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended February 28, 2006

All of the activities of the Village are reported as governmental activities and business-type activities. These include the General Fund, the Major Street Fund, the Local Street Fund, the Cemetery Perpetual Care Fund, the Water Fund and the Sewer Fund.

FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the Village's funds, focusing on significant (major) funds not the Village as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Village Council also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Village has the following types of funds:

Governmental Funds: Some of the Village's activities are included in the governmental fund category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Village's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Village's governmental funds include the General Fund, the Major Street Fund, the Local Street Fund, and the Cemetery Perpetual Care Fund.

Business Type Funds: The Village has a Water Fund and a Sewer Fund which includes the activity of providing water and sewer to Village residents.

FINANCIAL ANALYSIS OF THE VILLAGE AS A WHOLE

Our cash position in both the governmental and business-type activities remains strong.

FINANCIAL ANALYSIS OF THE VILLAGE'S FUNDS

The General Fund had a decrease in fund balance of \$42,681.81. The Major Street Fund had an increase in fund balance of \$20,560.57. The Local Street Fund had an increase in fund balance of \$22,336.96. The Cemetery Perpetual Care Fund had an increase in fund balance of \$3,171.45.

The Water Fund had an increase in net assets of \$29,120.11 and the Sewer Fund had a decrease in net assets of \$251.07.

CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Village's governmental activities invested \$42,814.00 in capital assets.

The Village's business-type activities invested \$232,453.71 in capital assets.

The Village's governmental activities increased principal on long-term debt by \$460.48.

The Village's business-type activities increased principal on long-term debt by \$371,980.00.

KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

CONTACTING THE VILLAGE'S MANAGEMENT

This financial report is intended to provide our taxpayers, creditors, investors and customers with a general overview of the Village's finances and to demonstrate the Village's accountability for the revenues it receives. If you have any questions concerning this report please contact the Village Clerk or Village Treasurer at 810-266-4386 or 810-266-4610.

GOVERNMENT-WIDE STATEMENT OF NET ASSETS February 28, 2006

	Governmental Activities	Business-Type Activities	Total
ASSETS:			
CURRENT ASSETS:			
Cash in bank	9 720 00	-	9 720 00
Investments	403 864 51	860 365 49	1 264 230 00
Accounts receivable		<u>16 112 63</u>	<u>16 112 63</u>
Total Current Assets	413 584 51	876 478 12	1 290 062 63
NON-CURRENT ASSETS:			
Capital Assets	201 391 00	1 264 543 50	1 465 934 50
Less: Accumulated Depreciation	(130 307 00)	(765 716 12)	(896 023 12)
Total Non-current Assets	71 084 00	498 827 38	569 911 38
TOTAL ASSETS	484 668 51	1 375 305 50	<u>1 859 974 01</u>
LIABILITIES AND NET ASSETS:			
LIABILITIES:			
CURRENT LIABILITIES:			
Accounts payable	532 02		532 02
Total Current Liabilities	532 02	•	532 02
NON-CURRENT LIABILITIES:			
Accrued compensated absences	9 502 80	-	9 502 80
Contract payable		371 980 00	<u>371 980 00</u>
Total Non-current Liabilities	9 502 80	371 980 00	381 482 80
Total Liabilities	10 034 82	371 980 00	382 014 82
NET ASSETS:			
Invested in Capital Assets,			
Net of Related Debt	71 084 00	266 373 67	337 457 67
Restricted	54 123 92	_	54 123 92
Unrestricted	349 425 77	736 951 83	1 086 377 60
Total Net Assets	474 633 69	1 003 325 50	1 477 959 19
TOTAL LIABILITIES AND NET ASSETS	484 668 51	<u>1 375 305 50</u>	1 859 974 01

GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended February 28, 2006

		Program Revenue	Governmental <u>Activities</u> Net (Expense)
FUNCTIONS/PROGRAMS	Expenses	Charges for Services	Revenue and Changes in Net Assets
Governmental Activities:			
Legislative	4 390 00	-	(4 390 00)
General government Public safety	61 365 98	24 431 88	(36 934 10)
Public safety Public works	48 319 36 93 129 72	5 298 84	(43 020 52)
Other	93 129 72 8 980 78	-	(93 129 72)
Galor	0 900 78		(8 980 78)
Total Governmental Activities	216 185 84	<u>29 730 72</u>	(186 455 12)
Business-Type Activities:			
Water and sewer	91 950 89	99 707 28	
Total Business-Type Activities	91 950 89	99 707 28	
Total Government	308 136 73	129 438 00	(186 455 12)
General Revenues:			
Property taxes			91 885 58
State revenue sharing			113 122 22
Interest			12 396 00
Miscellaneous			1 354 01
T. 1.1.0			
Total General Revenues			<u>218 757 81</u>
Change in net assets			32 302 69
Net assets, beginning of year			442 331 00
Net Assets, End of Year			474 633 69

Business Type	Total
Activities	Total Net (Expense)
Net (Expense) Revenue and	Revenue and
Changes in Net	Changes in Net
Assets	Assets
-	(4 390 00)
-	(36 934 10)
-	(43 020 52)
_	(93 129 72)
.	(8 980 78)
-	(186 455 12)
7 756 39	7 756 39
7 756 39	7 756 39
<u>7 756 39</u>	(178 698 73)
-	91 885 58
-	113 122 22
21 112 65	33 508 65
	1 354 01
21 112 65	<u>239 870 46</u>
	-
28 869 04	61 171 73
974 456 46	1 416 787 46
1 003 325 50	1 477 959 19

BALANCE SHEET – GOVERNMENTAL FUNDS February 28, 2006

<u>Assets</u>	General	Major Street	Local Street	Cemetery Perpetual Care
Cash in bank Investments	9 720 00 158 777 27	- 55 285 02	- 135 678 30	- 54 123 92
Total Assets	168 497 27	55 285 02	<u>135 678 30</u>	<u>54 123 92</u>
Liabilities and Fund Equity				
Liabilities: Accounts payable Total liabilities	532 02 532 02			
Fund equity: Fund balances: Restricted Unrestricted:	-	-	-	54 123 92
Undesignated Total fund equity	167 965 25 167 965 25	55 285 02 55 285 02	135 678 30 135 678 30	<u>-</u> 54 123 92
Total Liabilities and Fund Equity	168 497 27	55 285 02	<u>135 678 30</u>	54 123 92

<u>413 584 51</u>

RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS February 28, 2006

TOTAL FUND BALANCES - GOVERNMENTAL FUNDS	413 052 49
Amounts reported for governmental activities in the statement of net assets are different because –	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:	
Capital assets at cost Accumulated depreciation	201 391 00 (130 307 00)
Long-term debt liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:	
Accrued compensated absences	(9 502 80)

474 633 69

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended February 28, 2006

	General	Major Street	Local Street	Cemetery Perpetual Care
Revenues:				1 Cipetual Cale
Property taxes	72 876 67	-	19 008 91	_
Licenses and permits	4 915 29	_	-	_
State revenue sharing	63 751 68	37 293 94	12 076 60	_
Charges for services:			12 070 00	-
Cemetery lots	4 260 00		-	1 601 38
Grave openings	5 406 40	-	_	1 001 30
Tax collection	1 053 81	_	_	-
Other	8 598 00	_	_	-
Fines and forfeits:			-	-
Police fines	3 895 84	_		
Interest	5 602 08	1 444 41	3 779 44	4 570 07
Rents	324 64		3 / / 9 44	1 570 07
Miscellaneous	1 489 85	-	•	
THE STATE OF THE S	1 709 05		-	-
Total revenues	172 174 26	<u>38 738 35</u>	<u>34 864 95</u>	3 171 45
Expenditures:				
Legislative:				
Village Council	4 390 00			
General government:	4 390 00	-	-	-
Clerk	2 370 03			
Treasurer	1 107 09	-	-	-
Village hall and grounds	45 653 11	-	•	•
Cemetery		-	-	•
Public safety:	11 871 75	•	•	-
Police protection	46 500 00			
Zoning	46 532 36	•	-	-
Public works:	1 787 00	-	-	•
Department of Public Works	00.000.00			
	20 839 88		-	-
Highways and streets Street lighting	- 070.04	18 177 78	12 527 99	-
Sanitation	8 073 64	-	-	-
Other:	20 436 43	-	-	-
Employee fringe benefits	0.000.70			
Capital outlay	8 980 78	-	-	-
Capital Outlay	42 814 00	-	_	
Total expenditures	214 856 07	18 177 78	12 527 99	
Excess (deficiency) of revenues				
over expenditures	(42 681 81)	20 E60 E7	00 000 00	
	(TE 001 01)	20 560 57	22 336 96	3 171 45
Fund balances, March 1	210 647 06	34 724 45	112 241 24	E0 050 47
· · · · · · · · · · · · · · · · · · ·		<u></u>	<u>113 341 34</u>	50 952 47
Fund Balances, February 28	<u>167 965 25</u>	<u>55 285 02</u>	<u>135 678 30</u>	<u>54 123 92</u>

Total
91 885 58 4 915 29 113 122 22
5 861 38 5 406 40 1 053 81 8 598 00
3 895 84 12 396 00 324 64 1 489 85
248 949 01
4 390 00
2 370 03 1 107 09 45 653 11 11 871 75
46 532 36 1 787 00
20 839 88 30 705 77 8 073 64 20 436 43
8 980 78 42 814 00
245 561 84
3 387 17
409 665 32
413 052 49

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended February 28, 2006

NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

3 387 17

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

Depreciation Expense Capital Outlay

(13 438 00)

42 814 00

Proceeds from debt principal is a revenue in the governmental funds, the proceeds do not have an effect in the statement of activities but do increase the debt balance in the statement of net assets.

Proceeds from increase in long-term debt

(460 48)

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

32 302 69

<u>STATEMENT OF NET ASSETS – BUSINESS-TYPE FUNDS</u> February 28, 2006

ACCETO.	Sewer Fund	<u>Water Fund</u>	Total
ASSETS:			
CURRENT ASSETS:			
Investments	644 311 85	216 053 64	860 365 49
Accounts receivable	12 201 16	3 911 47	16 112 63
Total Current Assets	656 513 01	219 965 11	<u>876 478 12</u>
NON-CURRENT ASSETS:			
Capital Assets	807 050 39	457 493 11	4 004 540 50
Less: Accumulated Depreciation	(557 540 65)		1 264 543 50
	(337 340 03)	(208 175 47)	<u>(765 716 12)</u>
Total Non-current Assets	249 509 74	<u>249 317 64</u>	498 827 38
TOTAL ASSETS	906 022 75	469 282 75	1 375 305 50
LIABILITIES AND NET ASSETS:			
LIABILITIES:			
CURRENT LIABILITIES	-		-
NON-CURRENT LIABILITIES:			
Contract payable	-	371 980 00	371 980 00
Total Liabilities		371 980 00	371 980 00
			<u>371 980 00</u>
NET ASSETS:			
invested in Capital Assets, Net of Relate	d Debt 249 509 74	16 863 93	266 272 27
Unrestricted	656 513 01	80 438 82	266 373 67
		00 438 82	<u>736 951 83</u>
Total Net Assets	906 022 75	97 302 75	1 003 325 50
TOTAL LIABILITIES AND NET ASSETS			

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS – BUSINESS-TYPE FUNDS Year ended February 28, 2006

_	Sewer Fund	Water Fund	Total
OPERATING REVENUES:			
Charges for Services:			
Service charges	71 928 70	22 670 58	94 599 28
Connection charges	1 215 50	2 212 50	3 428 00
Hydrant tax		<u> </u>	1 680 00
Total Operating Revenues	73 144 20	26 563 08	99 707 28
OPERATING EXPENSES:			
Salaries and wages	24 167 56	10 691 10	34 858 66
Administration fees	3 000 00	1 000 00	4 000 00
Operating supplies	2 487 93	4 273 29	6 761 22
Professional services	2 830 00	2 659 46	5 489 46
Insurance	2 200 00	1 700 00	3 900 00
Utilities	1 926 68	2 266 67	4 193 35
Repairs and maintenance	4 691 40		4 691 40
Total Operating Expenses	41 303 57	22 590 52	63 894 09
Operating Income (loss) before depreciation	31 840 63	3 972 56	35 813 19
Less: depreciation	(21 353 72)	(6 703 08)	(28 056 80)
Operating income (loss)	10 486 91	(2 730 52)	7 756 39
NON-OPERATING REVENUES (EXPENSES)·		
Interest income	18 633 20	<u>2 479 45</u>	21 112 65
Total Non-operating Revenues (Expenses)	18 633 20	2 479 45	21 112 65
Change in net assets	29 120 11	(251 07)	28 869 04
Net assets, beginning of year	876 902 64	<u>97 553 82</u>	974 456 46
Net Assets, End of Year	906 022 75	97 302 75	1 003 325 50

STATEMENT OF CASH FLOWS - BUSINESS-TYPE FUNDS Year ended February 28, 2006

	Sewer Fund	Water Fund	Total
CASH FLOWS FROM OPERATING ACTIVIT	TIEQ:		
Cash received from customers Cash payments to suppliers for	71 554 78	25 952 77	97 507 55
goods and services Cash payments to employees for	(17 136 01)	(11 899 42)	(29 035 43)
services	(24 167 56)	(10 691 10)	(34 858 66)
Net cash provided (used) by operating activities	<u>30 251 21</u>	3 362 25	33 613 46
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:			
Acquisition of capital assets	-	(232 453 71)	(232 453 71)
Proceeds from contract payable	**	<u>371 980 00</u>	<u>371 980 00</u>
Net cash provided (used) by capital and related financing activities		120 526 20	400 500 00
related infancing activities	-	<u>139 526 29</u>	<u>139 526 29</u>
CASH FLOWS FROM INVESTING ACTIVITI	ES:		
Interest income	18 633 20	2 479 45	21 112 65
Net cash provided (used) by investing activities	18 633 20	2 479 45	21 112 65
Net increase (decrease) in cash	48 884 41	145 367 99	194 252 40
Cash beginning of year	595 427 44	70 685 65	666 113 09
Cash End of Year	644 311 85	216 053 64	860 365 49
RECONCILIATION OF INCOME (LOSS) FROM NET CASH PROVIDED BY OPERATING			
Income (loss) from operations Adjustments to reconcile income (loss) from operations to net cash provided (used) by operating activities:	10 486 91	(2 730 52)	7 756 39
Depreciation	21 353 72	6 703 08	28 056 80
(Increase) decrease in receivables	(1 589 42)	(610 31)	(2 199 73)
Not Cash Broyidad (Head) in Consulting			
Net Cash Provided (Used) in Operating Activities	30 251 21	3 362 25	33 613 46

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Village of Byron, Shiawassee County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

Reporting Entity

The financial statements of the Village contain all the Village funds that are controlled by or dependent on the Village's executive or legislative branches.

The reporting entity is the Village of Byron. The Village is governed by an elected Village Council. As required by generally accepted accounting principles, these financial statements present the Village as the primary government.

Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental and business type funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 1 - Summary of Significant Accounting Policies (continued)

Governmental Funds

General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

Special Revenue Funds

These funds are used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action.

Permanent Fund

The Cemetery Perpetual Care Fund is used to account for assets that are legally restricted.

Proprietary Funds

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Water and Sewer enterprise funds are charges to customers for services. The enterprise funds also recognize as operating revenues the tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for the enterprise funds include the cost of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables

Receivables have been recognized for all significant amounts due to the Village. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

Property Taxes

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on July 1 of the following year. These taxes are due on September 15. The Village 2005 tax roll millage rate was 10.8441 mills, and the taxable value was \$8,801,265.00.

Encumbrances

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

Capital Assets

Capital assets are defined by the Village as assets with an initial cost of more than \$2,500.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings, additions and improvements Furniture and equipment

50 years 5-20 years

Compensated Absences (Vacation and Sick Leave)

The liability for vacation and sick leave benefits attributable to the Village are recorded as an expenditure and liability in the respective funds. Employees may accumulate an unlimited number of days of vacation leave and are paid for unused sick leave upon termination of employment.

Post-employment Benefits

The Village provides no post-employment benefits to past employees.

Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Village Council for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Village Council.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Village Council.
- The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Village Council during the fiscal year.

Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Village to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Village Council has designated one bank for the deposit of Village funds. The investment policy adopted by the council in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Village's deposits and investments are in accordance with statutory authority.

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 3 - Deposits and Investments (continued)

	,				
The Governmental Accounting Sta are as follows:	andards Board Sta	itement No. 3, r	isk disclosures	for the cash depo	sits
				arrying mounts	
Total Deposits				9 720 00	
Amounts in the bank balances are	without considering	ng deposits in tr	ansit or unclea	red checks.	
				Bank Ilances	
Insured (FDIC) Uninsured and Uncollateralized			 -	9 720 00	
Total Deposits				9 720 00	
Village. Risk category 1 includes the registered, or held by the Village or insured nor registered. Category 2 trust department (or agent) in the Vicounterparty or the counterparty's to The GASB Statement No. 3 risk disc	ins agent. Risk ca includes investme /illage's name. Ca trust department (sclosures for the \	ategories 2 and ents that are hel ategory 3 includ or agent) but no fillage's investm	3 include invested by the counterested by the counterested in the Village's nents are categorials.	tments that are no erparty's held by the	ea, either
Investment Type	(1)	(2)	(3)	Amount	
Risk-Categorized: Operating Funds			-		
Total Risk-Categorized Investments			•	= ~	
Non-risk-Categorized: Financial Institution Pooled Funds				<u>1 266 510 55</u>	
Total Investments				<u>1 266 510 55</u>	
The financial institution pooled fund that exist in physical or book entry fwith the investment authority noted	om. Managemer	zed because the it believes that t	ey are not evidents investments	anned by a second	s ply

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 4 - Capital Assets

Capital asset activity of the Village's Governmental and Business-Type activities for the current year was as follows:

	Balance 3/1/05	Additions	Deletions	Balance 2/28/06
Governmental Activities:				
Buildings	5 800 00	18 224 00	-	24 024 00
Equipment	165 277 00	24 590 00	(12 500 00)	177 367 00
Total	171 077 00	42 814 00	(12 500 00)	201 391 00
Accumulated Depreciation	(129 369 00)	(13 438 00)	12 500 00	(130 307 00)
Net Governmental Capital Assets	41 708 00	29 376 00		71 084 00
Business-Type Activities: Water and Sewer Systems	1 032 089 79	232 453 71	-	1 264 543 50
Accumulated Depreciation	(737 659 32)	(28 056 80)	-	(765 716 12)
Net Business-Type Capital Assets	294 430 47	204 396 91		498 827 38

Note 5 - Deferred Compensation Plan

The Village does not have a deferred compensation plan.

Note 6 - Pension Plan

The Village does not have a pension plan.

Note 7 - Changes in Long-Term Debt

A summary of changes in long-term debt follows:

	Balance 3/1/05	Additions	Deductions	Balance 2/28/06
Contract payable – water Accumulated unpaid	· •	371 980 00		371 980 00
benefits	9 042 32	460 48		9 502 80
Total	9 042 32	372 440 48	-	381 482 80

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 8 - Contract Payable - Water

On September 22, 2005, the County of Shiawassee issued \$850,000.00 of its bonds to fund improvements to the water system of the Village of Byron. The Village has entered into a contract with the County whereby the Village has agreed to make payments to the County in amounts necessary to cover the principal and interest payments on the bonds as they come due. As of February 28, 2006, the Village has received \$371,980.00 of the bond proceeds and that amount is recorded as a liability in the Water Fund. The principal repayment schedule for the entire bond issue is as follows:

Due	Principal		
Date	Amount		
10-1-2007	35 000 00		
10-1-2008	35 000 00		
10-1-2009	35 000 00		
10-1-2010	35 000 00		
10-1-2011	40 000 00		
10-1-2012	40 000 00		
10-1-2013	40 000 00		
10-1-2014	40 000 00		
10-1-2015	40 000 00		
10-1-2016	40 000 00		
10-1-2017	45 000 00		
10-1-2018	45 000 00		
10-1-2019	45 000 00		
10-1-2020	45 000 00		
10-1-2021	45 000 00		
10-1-2022	45 000 00		
10-1-2023	50 000 00		
10-1-2024	50 000 00		
10-1-2025	50 000 00		
10-1-2026	50 000 00		
Total	850 000 00		
iviai	<u> </u>		

Note 9 - Risk Management

The Village is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Village has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

Note 10 - Building Permits

As of February 28, 2006, the Village had building permit revenues of \$1,403.00 and building permit expenses of \$1,787.00.

NOTES TO FINANCIAL STATEMENTS February 28, 2006

Note 11 - Segment Information for Enterprise Funds

The Village maintains two Enterprise Funds which provide sewer and water services. Segment information for the year ended February 28, 2006, is as follows:

	Sewer Fund	Water Fund
Operating revenues	73 144 20	26 563 08
Depreciation expense	21 353 72	6 703 08
Change in net assets	29 120 11	(251 07)
Net working capital	656 513 01	219 965 11
Net assets	906 022 75	97 302 75

BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended February 28, 2006

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:				
Property taxes	72 000 00	72 735 00	72 876 67	141 67
Licenses and permits	4 831 00	5 231 00	4 915 29	(315 71)
State revenue sharing	64 870 00	62 369 00	63 751 68	1 382 68
Charges for services:				
Cemetery lots	3 300 00	3 300 00	4 260 00	960 00
Grave openings	5 000 00	5 000 00	5 406 40	406 40
Tax collection	1 400 00	1 052 00	1 053 81	1 81
Other	7 000 00	7 000 00	8 598 00	1 598 00
Fines and forfeits:				1 000 00
Police fines	4 544 00	3 635 00	3 895 84	260 84
Interest	2 000 00	5 570 00	5 602 08	32 08
Rents	-	-	324 64	324 64
Miscellaneous	3 000 00	3 150 00	1 489 85	
Miscolianous	3 000 00	3 130 00	1 409 03	(1 660 15)
Total revenues	<u>167 945 00</u>	169 042 00	<u>172 174 26</u>	3 132 26
Expenditures:				
Legislative:				
Village Council	4 200 00	4 400 00	4 390 00	(10 00)
General government:				
Clerk	3 008 00	2 668 00	2 370 03	(297 97)
Treasurer	1 286 00	1 230 00	1 107 09	(122 91)
Building and grounds	87 991 00	47 802 00	45 653 11	(2 148 89)
Cemetery	8 300 00	15 375 00	11 871 75	(3 503 25)
Public safety:				(
Police protection	42 250 00	47 933 00	46 532 36	(1 400 64)
Zoning	1 200 00	1 800 00	1 787 00	(13 00)
Public works:				(10 00)
Department of Public Works	37 500 00	20 888 00	20 839 88	(48 12)
Street lighting	9 000 00	8 075 00	8 073 64	(1 36)
Sanitation	22 000 00	20 440 00	20 436 43	(3 57)
Other:			20 100 10	(5 57)
Employee fringe benefits	9 500 00	9 050 00	8 980 78	(69 22)
Capital outlay	-	42 814 00	42 814 00	(09 22)
oupling outling		<u> </u>	42 014 00	
Total expenditures	226 235 00	222 475 00	214 856 07	(7 618 93)
Evenes (deficiency) of reverses				
Excess (deficiency) of revenues over expenditures	(58 290 00)	(53 433 00)	(42 681 81)	10 751 19
Fund balance, March 1	58 290 00	53 433 00	210 647 06	<u>157 214 06</u>
Fund Balance, February 28	-	_	<u>167 965 25</u>	167 965 25

<u>BUDGETARY COMPARISON SCHEDULE - MAJOR STREET FUND</u> Year ended February 28, 2006

				Variance with Final Budget
	Original	Final		Over
	Budget	<u>Budget</u>	Actual	(Under)
Revenues:				
State revenue sharing	40 000 00	37 500 00	37 293 94	(206 06)
Interest	500 00	1 425 00	1 444 41	19 41
Total revenues	40 500 00	38 925 00	<u>38 738 35</u>	(186 65)
Expenditures: Public works:				
Highways and streets	<u> 18 550 00</u>	<u>18 545 00</u>	<u>18 177 78</u>	(367 22)
Total expenditures	18 550 00	18 545 00	18 177 78	(367 22)
Excess of revenues				
over expenditures	21 950 00	20 380 00	20 560 57	180 57
Fund balance, March 1	-	-	<u>34 724 45</u>	34 724 45
Fund Balance, February 28	21 950 00	20 380 00	<u>55 285 02</u>	34 905 02

BUDGETARY COMPARISON SCHEDULE – LOCAL STREET FUND Year ended February 28, 2006

				Variance with Final Budget
	Original	Final		Over
_	<u>Budget</u>	Budget	Actual	(Under)
Revenues:				
Property taxes	19 000 00	19 000 00	19 008 91	8 91
State revenue sharing	13 000 00	12 200 00	12 076 60	(123 40)
Interest	1 300 00	3 750 00	3 779 44	29 44
Total revenues	33 300 00	34 950 00	34 864 95	(85 05)
Expenditures: Public works:				
Highways and streets	14 400 00	12 550 00	12 527 99	(22 01)
Total expenditures	14 400 00	12 550 00	12 527 99	(22 01)
Evenes (definionall) of revenues				
Excess (deficiency) of revenues over expenditures	18 900 00	22 400 00	22 336 96	(63 04)
Fund balance, March 1	-		113 341 34	113 341 34
Fund Balance, February 28	<u> 18 900 00</u>	22 400 00	<u>135 678 30</u>	<u>113 278 30</u>

BUDGETARY COMPARISON SCHEDULE – CEMETERY PERPETUAL CARE FUND Year ended February 28, 2006

	Original	Final		Variance with Final Budget Over
	Budget	Budget	Actual	(Under)
Revenues:				
Cemetery lots	1 500 00	1 500 00	1 601 38	101 38
Interest	300 00	300 00	1 570 07	1 270 07
Total revenues	<u>1 800 00</u>	1 800 00	3 171 45	1 371 45
Expenditures: General government:				
Cemetery	<u>10 233 00</u>	10 233 00	-	(10 233 00)
Total expenditures	10 233 00	10 233 00		(10 233 00)
Excess (deficiency) of revenues				
over expenditures	(8 433 00)	(8 433 00)	3 171 45	11 604 45
Fund balance, March 1	8 433 00	8 433 00	50 952 47	42 519 47
Fund Balance, February 28	-	**	54 123 92	<u>54 123 92</u>

GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended February 28, 2006

Village Council:	
Fees and per diem	4 390 00
Clerk:	
Salary	1 896 60
Office supplies	<u>473 43</u>
	2 370 03
Treasurer:	
Salary	825 60
Office supplies	281 49
Villaga hall and assurate.	1 107 09
Village hall and grounds:	21 356 17
Wages Hospitalization	19 875 59
Utilities	3 421 35
Contracted services	1 000 00
Contracted Services	45 653 11
Cemetery:	43 033 11
Salaries and wages	10 035 96
Operating supplies	1 061 82
Insurance	500 00
Miscellaneous	273 97
	11 871 75
Police protection:	11.91110
Salaries and wages	24 164 45
Operating supplies	6 026 64
Professional services	3 163 50
Telephone	857 53
Gas and oil	3 627 22
Insurance	3 673 00
Repairs and maintenance	<u>5 020 02</u>
	46 532 36
Zoning:	
Contracted services	1 787 00
Department of Public Works:	
Wages	4.070.00
Operating supplies	1 379 82
Gas and oil	1 417 27 4 092 58
Telephone	
Insurance	692 64 5 461 00
Repairs and maintenance	7 230 07
Printing and publishing	30 50
Miscellaneous	536 00
	20 839 88
Street lighting:	
Utilities	8 073 64

GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended February 28, 2006

	Sanitation:	
•	Contracted services	20 436 43
	Employee fringe benefits:	
•	Unemployment Social security	747 87
	Social Security	8 232 91
		8 980 78
1	Capital outlay	40.04
	•	42 814 00
	Total Expenditures	214 856 07
		<u> </u>

COMBINING BALANCE SHEET - ALL SPECIAL REVENUE FUNDS February 28, 2006

<u>Assets</u>	Major Street	Local Street	Total
Investments	<u>55 285 02</u>	135 678 30	190 963 32
Total Assets	55 285 02	135 678 30	190 963 32
Liabilities and Fund Balances			
Liabilities		-	
Fund balances: Unreserved:			
Undesignated	55 285 02	135 678 30	190 963 32
Total Liabilities and Fund Balances	<u>55 285 02</u>	135 678 30	190 963 32

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL SPECIAL REVENUE FUNDS Year ended February 28, 2006

	Major Street	Local Street	Total
Revenues:			
Property taxes	-	19 008 91	19 008 91
State revenue sharing	37 293 94	12 076 60	49 370 54
Interest	1 444 41	3 779 44	5 223 85
Total revenues	38 738 35	34 864 95	73 603 30
Expenditures – Public Works:			
Highways and streets:			
Routine maintenance:			
Salaries and wages	6 000 16	4 454 29	10 454 45
Operating supplies	919 24	309 02	1 228 26
Traffic signs	138 70	-	138 70
Repairs and maintenance	4 419 33	3 337 42	7 756 75
Snow removal	2 950 35	1 677 26	4 627 61
Professional services	2 550 00	1 550 00	4 100 00
Insurance	1 200 00	1 200 00	<u> </u>
Total expenditures	18 177 78	12 527 99	30 705 77
Excess of revenues over expenditures	20 560 57	22 336 96	42 897 53
Fund balances, March 1	<u>34 724 45</u>	113 341 34	148 065 79
Fund Balances, February 28	55 285 02	135 678 30	<u> 190 963 32</u>

BALANCE SHEET – PERMANENT FUND February 28, 2006

	Cemetery Perpetual Care
Assets	Guio
Investments	54 123 92
Total Assets	54 123 92
Liabilities and Fund Balances	
Liabilities	
Fund balances: Reserved	54 123 92
Total Liabilities and Fund Balances	<u>54 123 92</u>

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - PERMANENT FUND Year ended February 28, 2006

	Revenues:	Cemetery Perpetual Care
	Charges for services Interest	1 601 38 1 570 07
	Total revenues	3 171 45
_	Expenditures – Cemetery	<u> </u>
	Excess of revenues over expenditures	3 171 45
_	Fund balance, March 1	50 952 47
	Fund Balance, February 28	<u>54 123 92</u>

CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

March 28, 2006

To the Village Council Village of Byron Shiawassee County, Michigan

We have audited the financial statements of the Village of Byron for the year ended February 28, 2006. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

<u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Village of Byron in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Village Council Village of Byron Shiawassee County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

SEGREGATION OF DUTIES

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Village's financial statements and this communication of these matters does not affect our report on the Village's financial statements, dated February 28, 2006.

SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

CAMPBELL, KUSTERER & CO., P.C.

Campbell Kusterer: Co. P.C.

Certified Public Accountants